

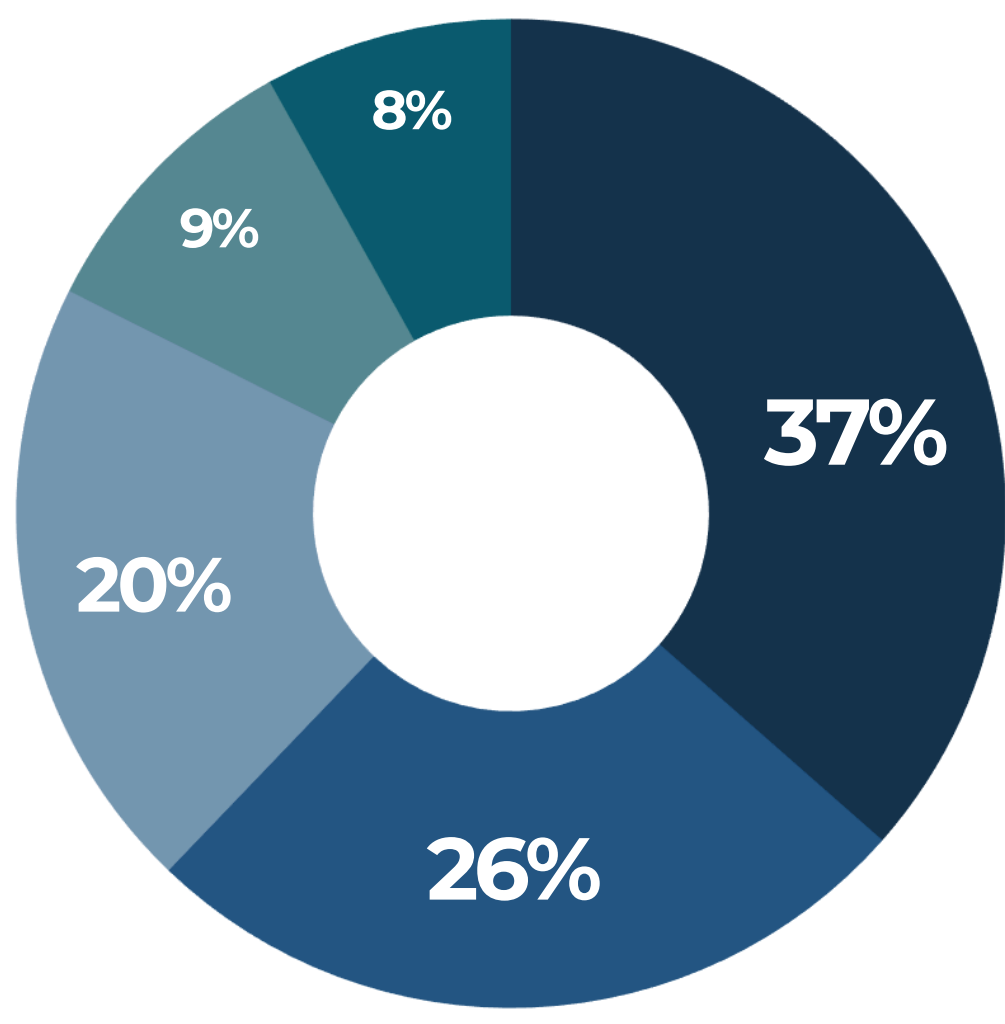
Key Insights and Operational Priorities for the Mediterranean Refit Industry

Based on insights gathered from shipyards, subcontractors, suppliers, and service professionals during Metstrade 2025, this survey highlights the structural challenges and emerging priorities shaping the Mediterranean refit ecosystem.

From limited capacity and skills shortages to transparency gaps, innovation needs, and weak regional collaboration, the findings reveal a clear message: the Mediterranean must evolve from a collection of hubs into a coordinated, forward-looking network ready to lead the global refit market.

Main challenge

What is considered the main challenge currently facing refit shipyards in the Mediterranean?

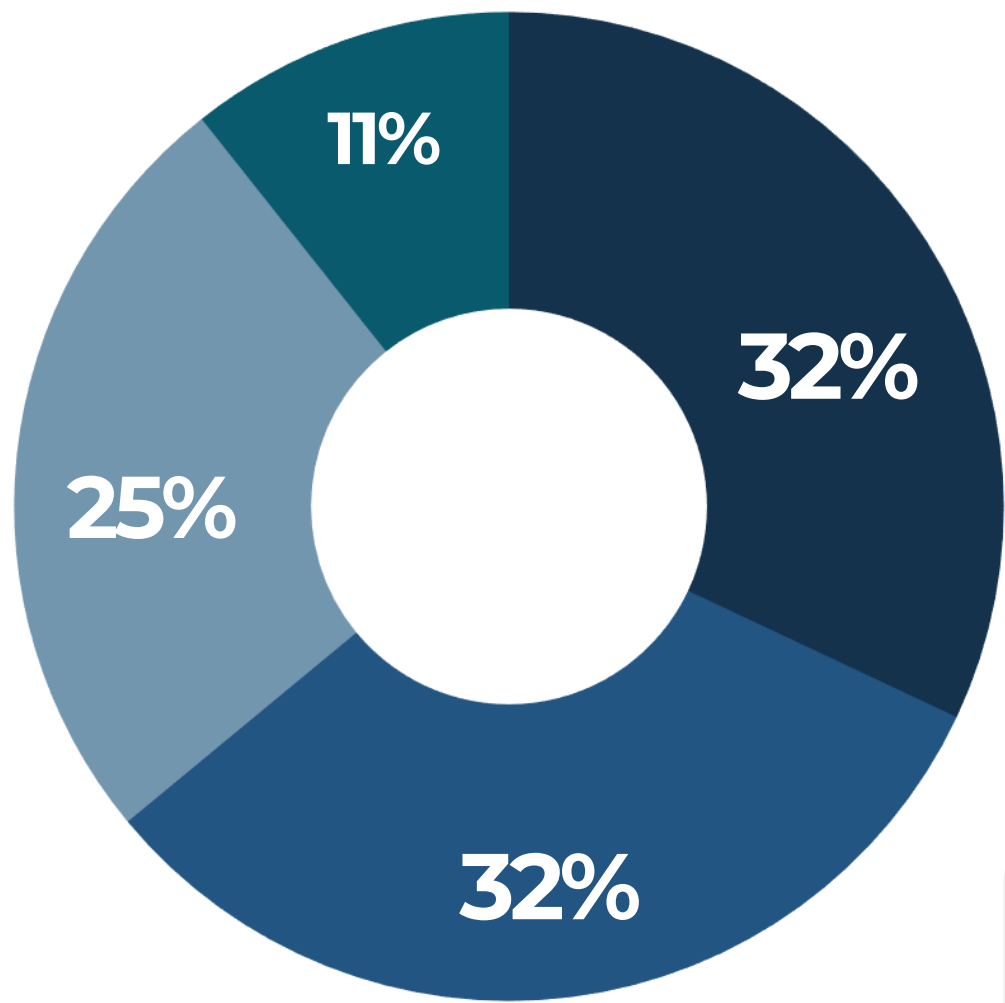


- Limited capacity compared to growing demand
- Lack of skilled workforce
- Coordination inefficiencies between subcontractors and suppliers
- Uncompetitive delivery times
- Lack of standards international certifications

The question becomes clear: How can the Mediterranean refit industry expand its capacity, strengthen coordination, and attract the skilled professionals it needs to sustain growth?

Area to improve

Which area of refit operations is considered the one that needs the most improvement?

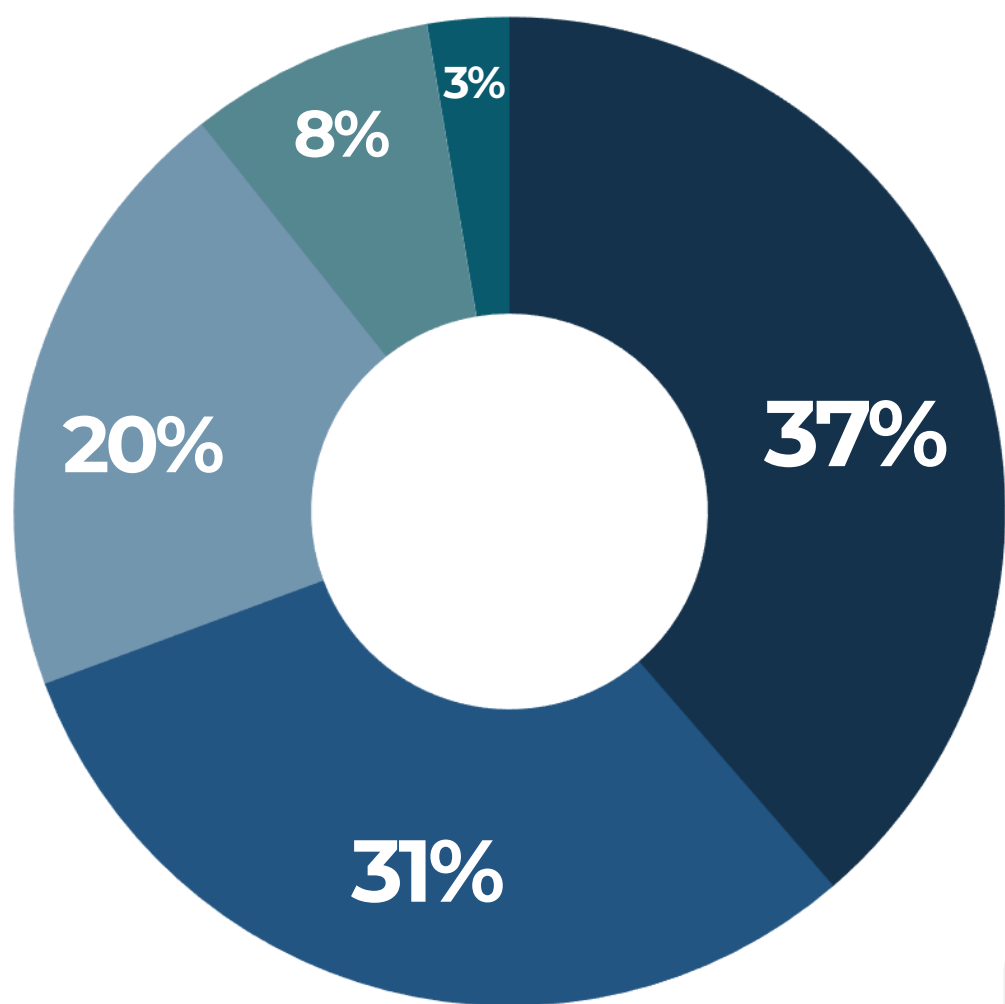


- Cost transparency and client communication
- Project management and planning
- Supply chain and logistics
- Sustainability and waste management

Now we ask: how can the Mediterranean refit industry strengthen transparency, planning, and efficiency to meet the standards expected by a global clientele?

Greatest impact

What type of innovation is expected to have the greatest impact on the refit sector in the next 3 years?

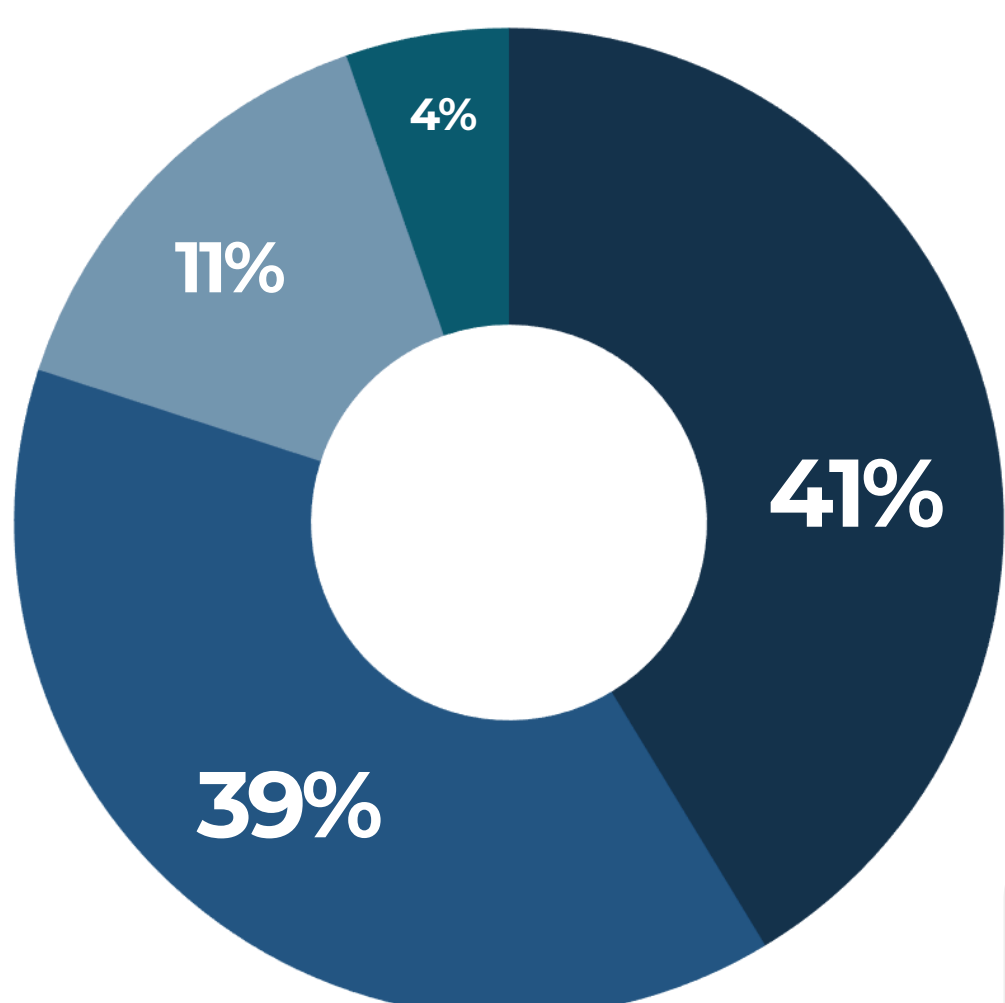


- Workforce upskilling through tech-based training
- Digitalisation and AI-driven project management
- Sustainable materials and circular economy practices
- Automation and robotics in shipyards
- New coating or antifouling technologies

There is no other question: how can the Mediterranean refit industry accelerate innovation while ensuring sustainability and skills development go hand in hand?

Collaboration

How is the current level of collaboration among Mediterranean refit hubs described?



- Limited collaboration
- Moderate but needs improvement
- None / I'm not aware of any
- Strong and well-coordinated

Now we ask: how can Mediterranean refit hubs collaborate more effectively to strengthen the region's leadership and competitiveness worldwide?